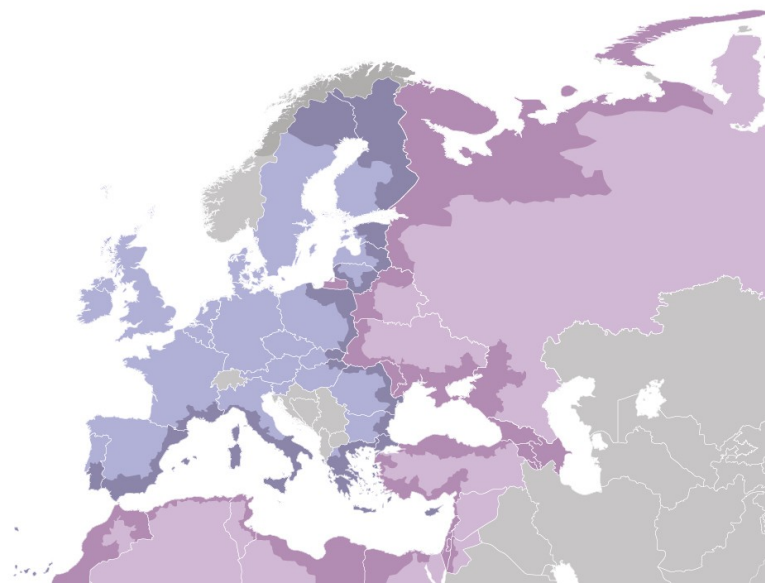




TESIM

Technical support to the implementation and management of ENI CBC programmes



NETWORK MEETING ON MONITORING AND EVALUATION IN ENI CBC PROGRAMMES

“MEASURING EFFECTIVENESS, FOSTERING SUCCESS”

12 & 13 APRIL 2018

CONCEPT OF THE EVENT

1. Rationale

The ex-post evaluation of ENPI CBC programmes highlighted monitoring and evaluation as one of the major weaknesses for the programming period 2007-2013. It also remarks that the ENI regulation puts more emphasis on result-oriented programme and project monitoring and makes it mandatory for programmes to carry out different types of monitoring and evaluation tasks (finding no. 25).

The same report stressed that the new approach should both improve, and make it easier to assess, efficiency, effectiveness and impact, although the quality of performance frameworks will depend on the structure and suitability of objectives and indicators and the links established between programme and project levels.

At instrument level, the Programming document indicates that “*CBC contributes to the overall ENI objective of progress towards 'an area of shared prosperity and good neighbourliness' between EU Member States and their neighbours. To advance this goal, [...] the ENI will have 3 overarching strategic objectives*”.

The success of the instrument depends on the success of the programmes which, in their turn, largely rely on the success of the projects. In order to ensure that this “contribution chain” works, the following questions need to be considered:

- ≡ How will the programmes be able to show their contribution to the overall strategic objectives?
- ≡ How will the programme bodies be able to identify eventual set-backs to correct and good practices to promote and capitalize?
- ≡ Which tools have to be operational from the beginning of project implementation to enhance the impact of cross-border cooperation

If we are able to **measure the achievement of the results** on an on-going basis and not only at project finalization, we will **foster the opportunities for success**.

After a full year of programme implementation, with a large majority of programmes having approved the first round of project proposals, it remains to be seen how ENI CBC programmes and project beneficiaries will cope with the new monitoring and evaluation set up. In parallel, the programmes should check how far the first selected projects are expected

to contribute to the programme indicators target values and where needed, use the outcomes of these checks to take appropriate decisions for further calls.

In this framework it becomes quite relevant to share the practices on different programme tasks related to monitoring and evaluation:

- ≡ how the programmes ensure the connection between the project indicator system to the programme indicator framework;
- ≡ how the programme and projects performance will be monitored;
- ≡ how the annual risk exercise supports monitoring and evaluation;
- ≡ how to build a capitalisation-oriented use of data gathered through the management information systems (MIS).

Additionally, we can already start thinking on how to capitalise all together on the results achieved at project, programme and instrument level.

2. Objective of the meeting

The main objective of the meeting is to promote joint knowledge generation on how to put in practice the monitoring and evaluation tools from 2019 onwards.

A special focus during the meeting will be the practices adopted by the programmes in drafting their own monitoring and evaluation plans and how they coped with the result-oriented monitoring at project and programme level, including the dimension of the risk management.

The specific objectives are:

1. To share programme experience on how they foresee their monitoring, evaluation and capitalisation activities for the upcoming years;
2. To find practical solutions on how to tackle the new compulsory tools for monitoring and evaluation and ensure effective high-quality monitoring and evaluation plans;
3. To provide ideas and inputs on data collection and turning it into information useful for monitoring and evaluation purposes.

3. Methodology



The joint work will build upon the results of the previous Monitoring and evaluation (M&E) labgroup held in December 2016, allowing to progress on the exchange of experience now that the programmes are in a new implementation stage.

The event will be organised following a practical methodological approach so that the participants can exchange with their peers on the different topics currently at stake, as well as discuss the practical implementation of the M&E plans. Only short introductory presentations will be delivered by EC or by TESIM experts for each session.

The background of the networking event will rely on the analysis of the M&E plans annexed to the annual implementation reports submitted in February, and how the principles set up in the DG NEAR “Guidelines on linking planning/ programming, monitoring and evaluation” will be used for programme monitoring.

Some preparatory work will be carried out by TESIM experts in close cooperation with programmes’ staff in order to enhance the “**networking experience**”.

4. Target group and scope of the event

The main target groups will be the programme/project officers involved in programming, monitoring and evaluation (maximum three representatives per programme). During one and a half day, the participants will work on the following:

- ROM and programme performance indicators: how do ENI CBC programmes deal with these new compulsory requirements?
- M&E plans: are there good examples on how to use/design them in order to steer the implementation of the programme's strategy?
- MIS & capitalisation: how can the monitoring system act as a tool for gathering data on project and programme results? How can these results be capitalised at intra and inter-programme level?

NETWORK EVENT ON MONITORING AND EVALUATION IN ENI CBC PROGRAMMES
“MEASURING EFFECTIVENESS, FOSTERING SUCCESS”**12 & 13 APRIL 2018***VENUE TBC***AGENDA****DAY 1**

09:00 – 09:15	<i>Registration and welcome coffee</i>
09:15 – 10:40	Introduction to the event and ice-breaking exercise ≡ <i>Monitoring, evaluation and capitalisation for programme success</i>
10:40 – 11:00	<i>Coffee break</i>
11:00– 13:00	Result-oriented monitoring by the programmes ≡ <i>Roadmap for the ROM activities in 2018-2019</i> ≡ <i>Role of ROM in the programme monitoring activities</i>
13:00 – 13:45	<i>Lunch break</i>
13:45 – 15:10	Performance indicators ≡ <i>Practical task on definition of programme performance objectives and indicators for their measuring</i>
15:10 – 15:30	<i>Coffee break</i>
15:30 – 17:30	Monitoring and evaluation (M&E) plans: <i>how to design and use them in order to steer the implementation of the programme strategy</i> ≡ <i>Sharing activities foreseen in M&E plans for 2018 (programme and project level)</i> ≡ <i>Which monitoring and evaluation activities to include according to the programme implementation stages?</i>
19:00 – 21:00	Dinner

DAY 2

9:00 – 9:30 KEEP. State of play and challenges for 2018

- ≡ *Update of existing information on ENPI CBC projects*
- ≡ *Inclusion of ENI CBC programme data*
- ≡ *Management of information on ENI CBC projects*

9:30 – 10:30 MIS as a tool for monitoring data collection: *a multi-level dashboard as a tool for strategic and operational monitoring and decision-making*

- ≡ *Which key performance indicators (KPI) for specific programme target groups?*
- ≡ *What information is needed from MIS to automatically build a dashboard for each target group?*

10:30 – 10:50 *Coffee break*

10:50 – 12:20 Capitalisation mind-set

- ≡ *How does the M&E feed into the capitalization process, and what does capitalization require from the M&E system?*
- ≡ *What should be in place in terms of M&E, when and by whom, so that capitalization can work both at programme and project level?*

12:20 – 12:40 Wrap up of the event: conclusions and next steps

12:40 – 13:30 *Farewell lunch*